

# POLK





**Advent Health** 

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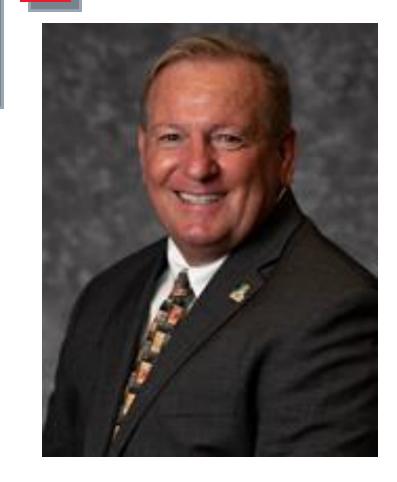




CITIZENS BANK & TRUST



# George Lindsey, III Chair **Polk County Board of** County **Commissioners**



# Bill Beasley County Manager Polk County



# Sara Beth Wyatt Chair School Board, **Polk County Public Schools**

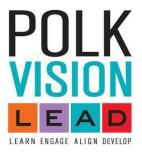


# Frederick Heid Superintendent Polk County Public Schools



# Dr. Joy Jackson Director Florida Department of Health in Polk County

# Text Questions 863-888-2911





# POLK

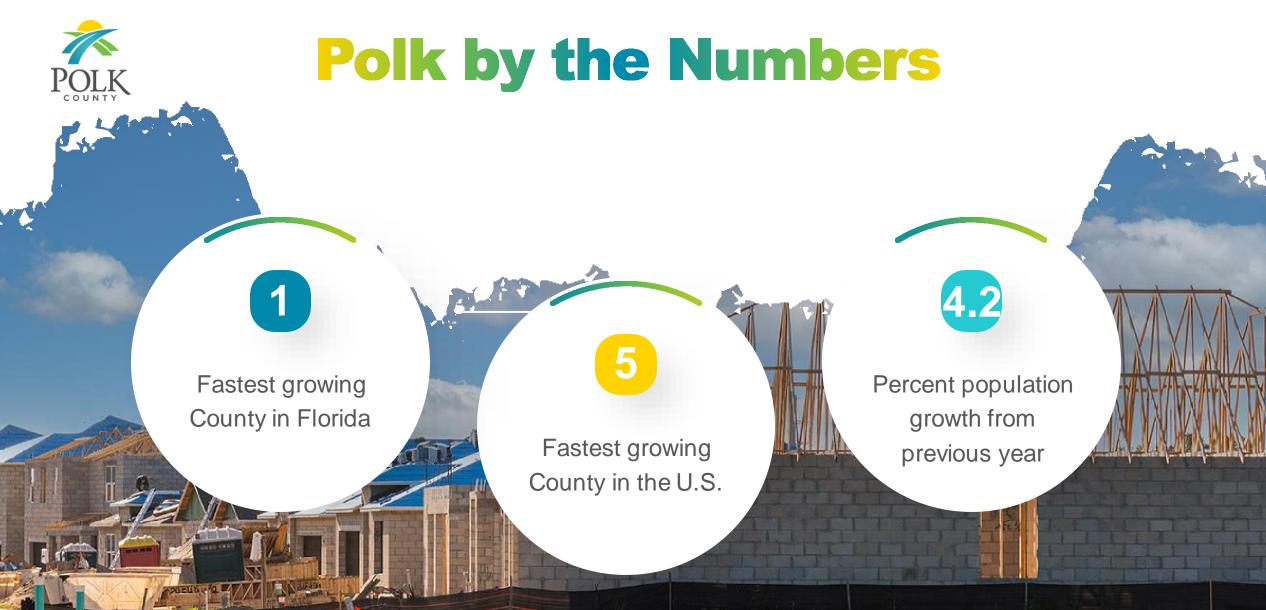


# **Today's Themes**

- Growth and more Growth
- Today's Economic Climate
- Challenges and Actions
- Infrastructure Planning for the Future

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# **Polk by the Numbers**

602,095

2010 Census

725,046

2020 Census

787,404

July 1, 2022 (U.S. Census Bureau) 4<sup>th</sup> Largest County in Florida (2,011 square miles)

- Rhode Island -1,214 sq. miles
- Delaware 1,982 sq. miles

**Population Rank** 

- Polk County 787,404\*
- North Dakota 779,261
- Alaska 733,583
- District of Columbia 714,153
- Vermont 647,064
- Wyoming 581,381

\*Polk passed North Dakota in 2022



# **Polk by the Numbers**

#### 2022 U.S. Census Estimate – Top Ten Counties

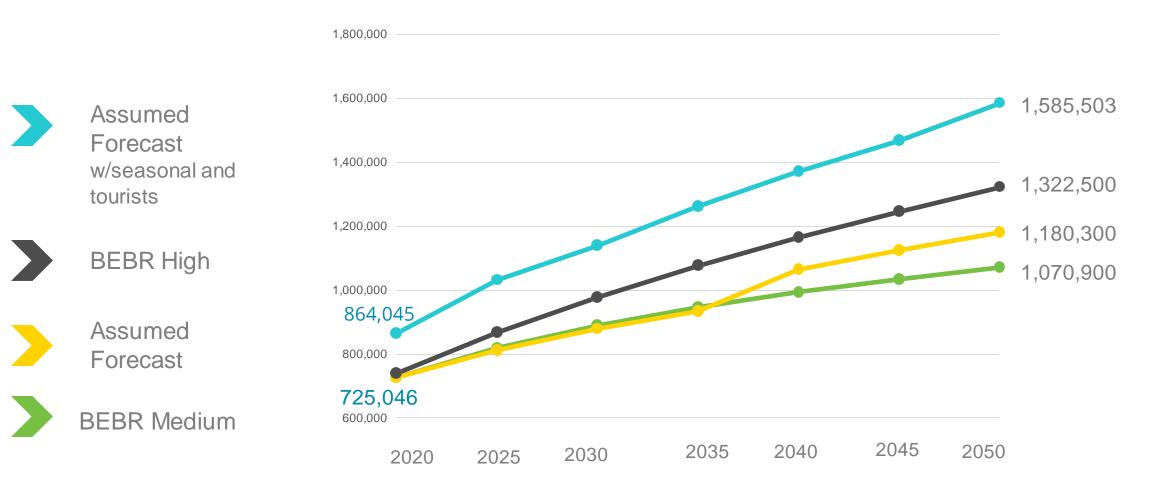
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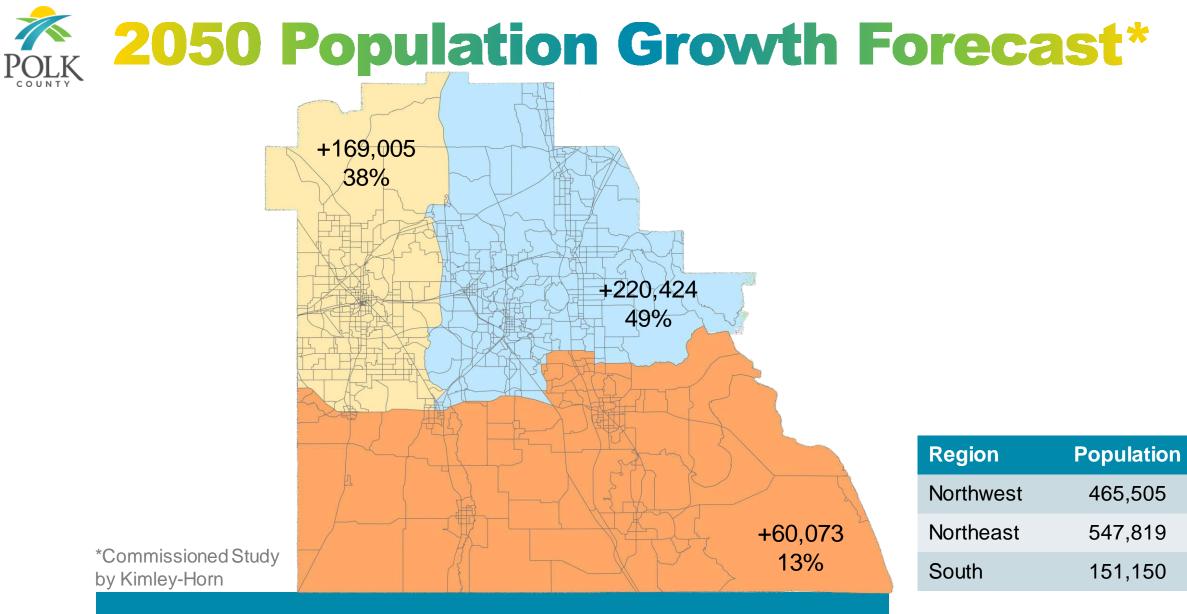


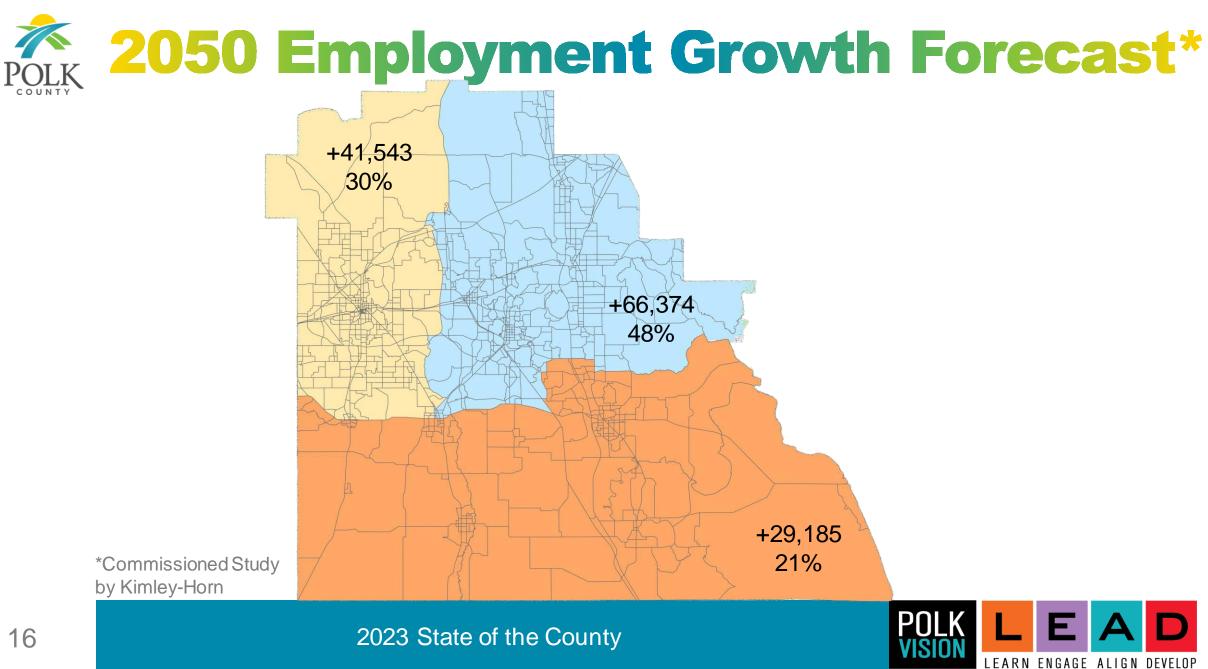
Rank	State	County	April 1, 2020 (Est. Base)	July 1, 2021	July 1, 2022	Numeric Growth
1	Arizona	Maricopa County	4,420,574	4,494,693	4,551,524	56,831
2	Texas	Harris County	4,731,129	4,735,287	4,780,913	45,626
3	Texas	Collin County	1,066,465	1,114,450	1,158,696	44,246
4	Texas	Denton County	906,405	943,857	977,281	33,424
5	Florida	Polk County	725,041	755,179	787,404	32,225
6	Florida	Lee County	760,820	790,676	822,453	31,777
7	Texas	Fort Bend County	822,779	860,124	889,146	29,022
8	Florida	Hillsborough County	1,459,773	1,484,455	1,513,301	28,846
9	Texas	Bexar County	2,009,322	2,030,895	2,059,530	28,635
10	Texas	Montgomery County	620,451	650,261	678,490	28,229









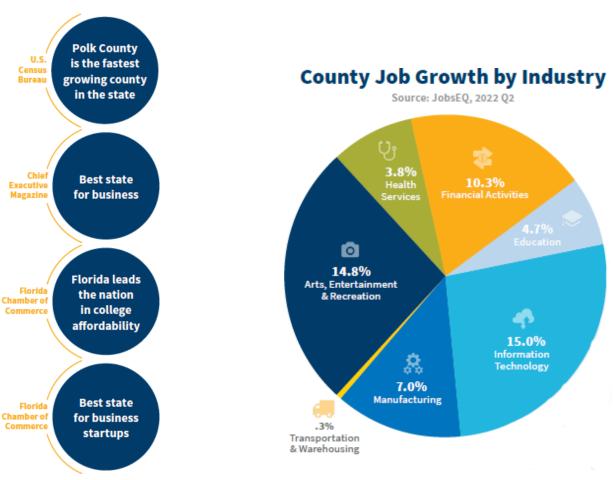




## **Economic Development**















# **Tourism and Sports Marketing**

## 300+

Number of Events Hosted in 2022

## **5.5 million**

2022 Visitors to Polk County

## \$180 million

Economic Impact in 2022

#### Water Ski and Wake Sports



#### Lake Myrtle Stadium



- Completed in April 2023
- County Investment \$1.5 million

- Completed in April 2023
- County Investment \$4.6 million





# **Tourism and Sports Marketing**

6624 consecutive months of record-breaking
tourist development tax revenue

- Eleven new hotels are in the pipeline, creating more than 1,000 rooms
- New Partnership with FHSAA Polk County will now host 7 State Championships annually
- 50<sup>th</sup> anniversary of **Sun 'N Fun** in 2024
- Visitors to Polk County saved each household \$726 in state and local taxes





2023 BoCC Board Retreat

& UCF	U.S. Forecast						
	The U.S. economy is currently in or on the brink of a(nother) recession.						
17 48.52 11.10 100 31.48 1	Multiple Indicators point to recession:						
	<ul> <li>The Conference Board Leading Economic Index</li> <li>Inverted yield curve</li> </ul>						
	Anxious Index						
FOR SALE	Wall Street Journal Economic Survey						
	Institute for Economic Forecasting						

\*Sean Snaith, Ph.D., UCF Institute for Economic Forecasting

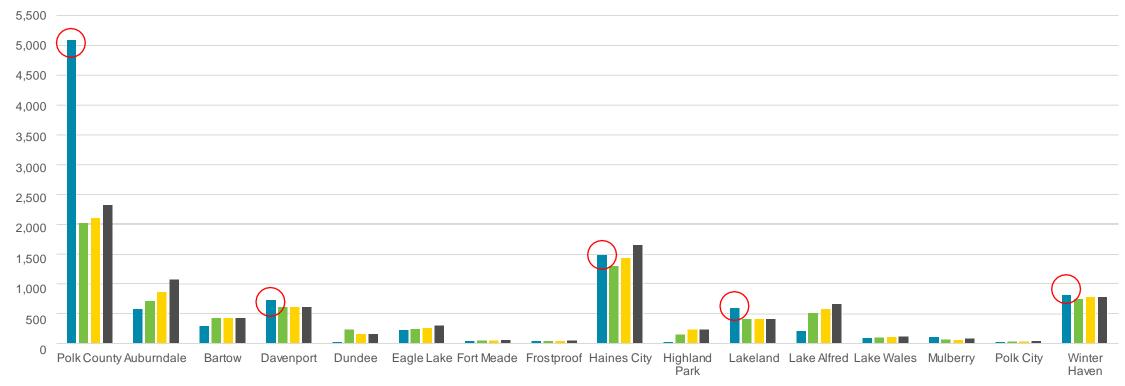
Lakeland-Winter Haven MSA (Polk County)

	January 2022	January 2023	Percentchange
Closed Sales	976	716	-26.6%
Median Sale Price	\$310,000	\$324,900	4.8%
Median Days on Market	11	37	236.4%
Inventory (Months Supply)	0.9	2.7	200.0%

FARN FNGAGE ALIGN



#### Includes townhomes and duplexes



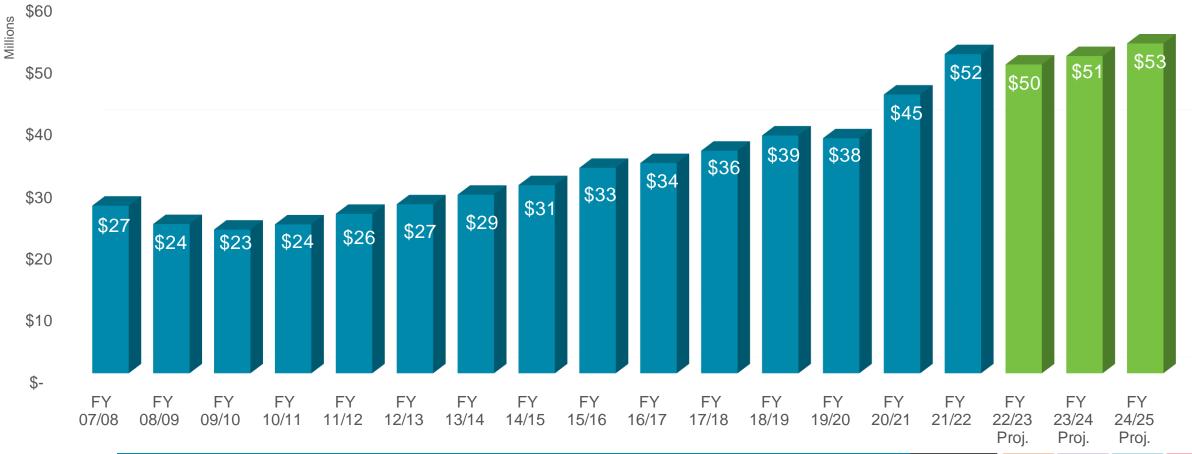
\* Lake Hamilton is built out

■ FY21/22 ■ FY22/23 ■ FY23/24 Proj. ■ FY24/25 Proj.















## **Challenges And Actions**





**Multi-Family Development** 

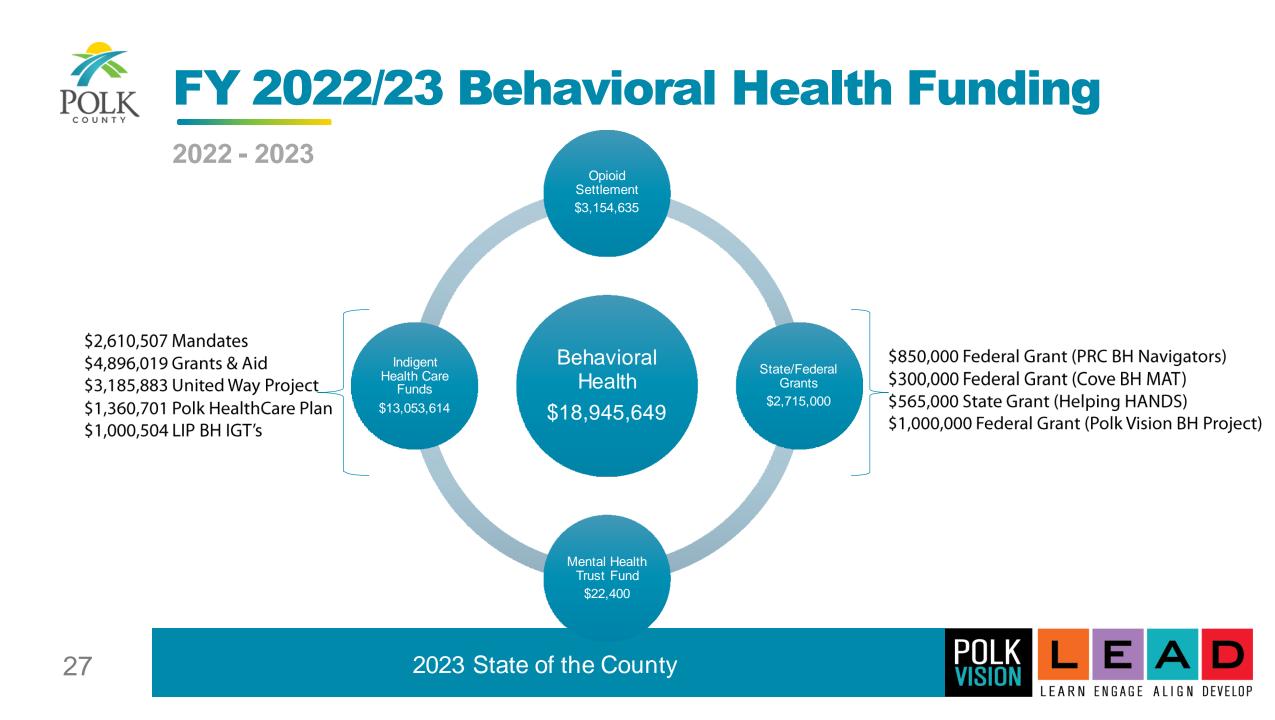
HOMEARP			Awarded	Total Units	HOME Units
Shag Grove Manor Apts – Winter Haven Housing Authority		\$27,152,168	\$2,300,000	84	11
Blue Sky Communities / Florence Place		\$27,102,237	\$2,000,000	88	11
Blue Sky Communities / Swan Landing		\$25,835,534	\$ 500,000	88	3
	Total	\$80,089,939	\$4,800,000	260	25
SHIP			Awarded	<b>Total Units</b>	SHIP Units
SHIP Blue Sky Communities / Swan Landing		\$25,835,534	Awarded \$ 500,000	Total Units 88	SHIP Units 3
		\$25,835,534 \$12,874,265			
Blue Sky Communities / Swan Landing		. , ,	\$ 500,000	88	3
Blue Sky Communities / Swan Landing Green Mills Holdings / Auburn Village	Total	. , ,	<ul><li>\$ 500,000</li><li>\$ 354,000</li></ul>	88	3





#### Housing and Neighborhood Development

	FY 2019/20		FY 2020/21		FY 2021/22		
	Units	Expense	Units	Expense	Units	Expense	Source of Funds
Demolition/Reconstruction	21	\$2,417,934.72	10	\$1,253,248.80	10	\$1,478,965.30	HOME/SHIP/CDBG
New Construction					3	\$511,098.00	SHIP
Owner Occupied Rehabilitation Minors - \$50,000 or less Owner Occupied Rehabilitation Majors - \$110,000 or	25	\$256,801.14	30	\$355,383.71	26	\$404,010.69	SHIP/CDBG
less	1	\$78,778.04	4	\$246,594.92	2	<b>\$181,312.70</b>	SHIP/CDBG
Down Payment Assistance	28	\$367,000.00	42	\$643,381.25	53	\$955,504.14	SHIP
Tenant Based Rental Assistance (TBRA)	47	\$296,517.88	50	\$358,223.81	51	\$375,155.67	HOME
Community Housing Development Organization (CHDO)	2	\$249,478.00			2	\$250,000.00	HOME
SHIP Coronavirus Relief Fund (CRF)	620	\$2,918,690.72	118	\$538,755.05			SHIP
TOTAL	\$	6,585,200.50	\$	3,395,587.54	\$	<mark>4,156,046.50</mark>	







Estimated to receive \$30 million over the next 18 years

## Success:

- One of the first counties in Florida to convene an Opioid Task Force in early 2020
- Task Force, comprised of 15 local & state stakeholders

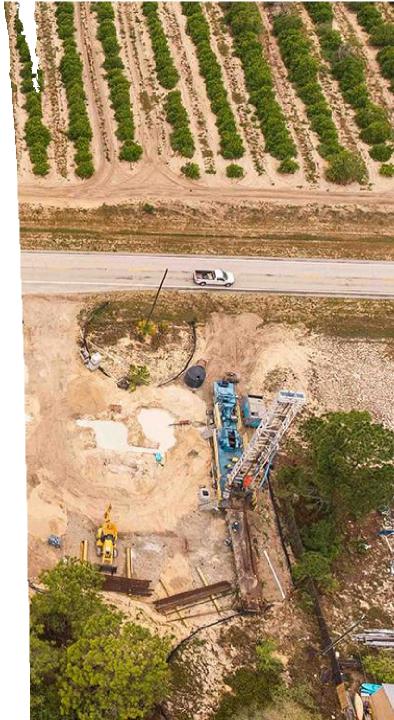
Initial settlement payment of \$396,030 was recently received







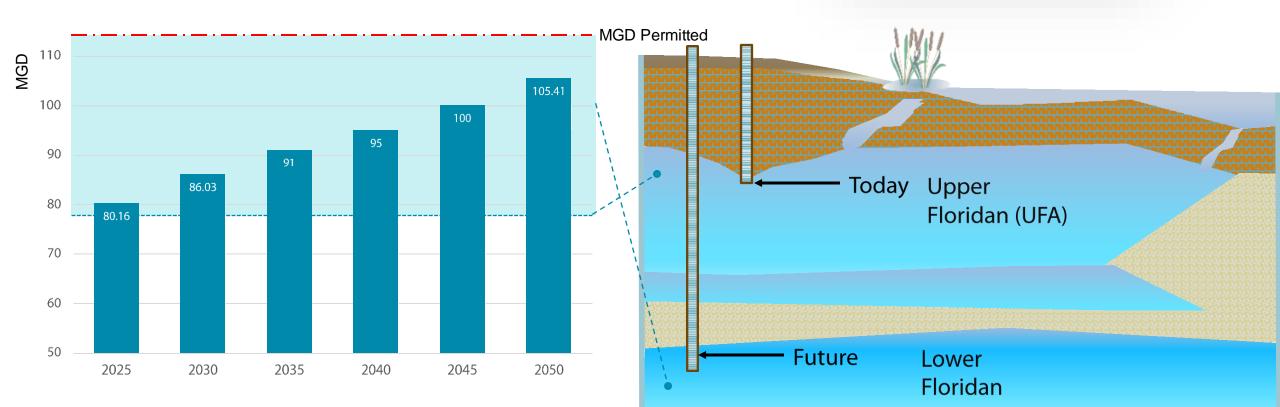
## Alternative Water Supply





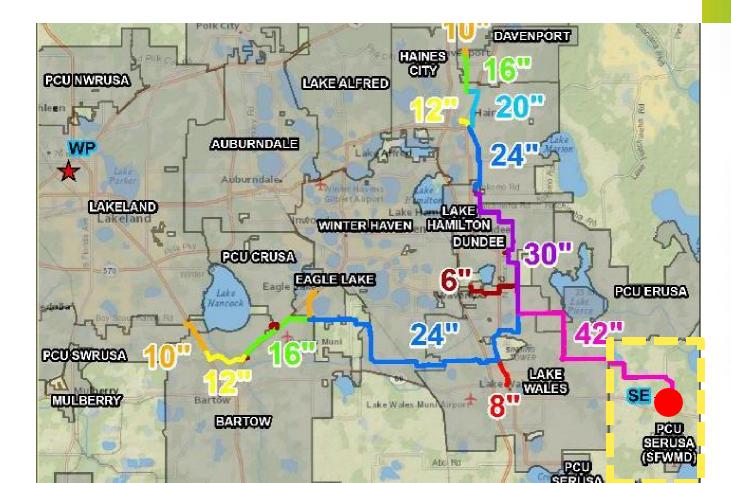
#### Projected Water Demand

Additional demands satisfied by Alternative Water Supply will be costly





#### Transmission – 15.0 MGD Completion – 2026/2027



2023

60% design submittal

Injection well construction begins

Construction manager at risk (CMAR) selected

Third party operator selection underway



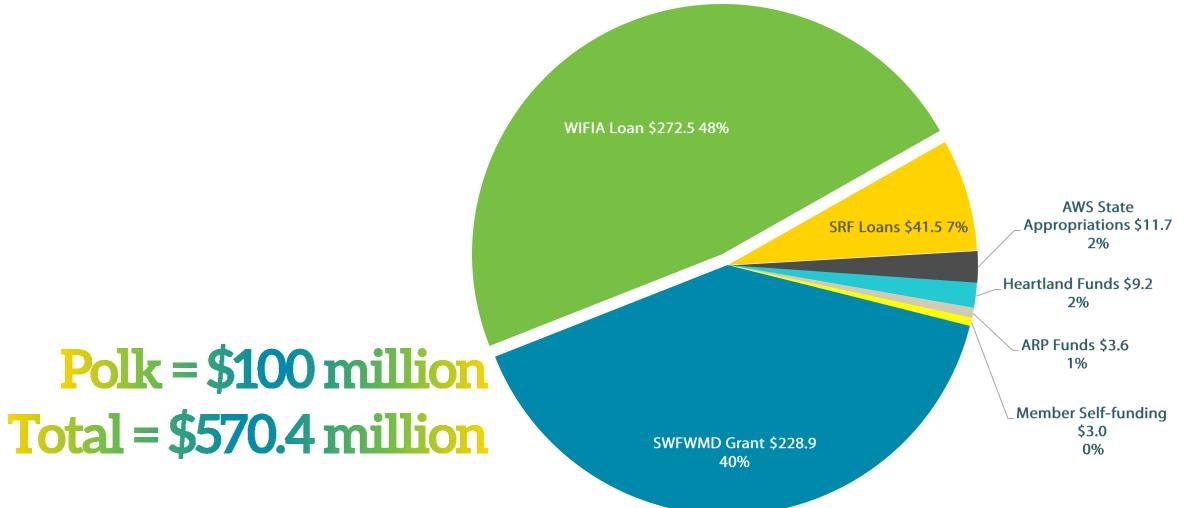
Transmission – 15.0 MGD Completion – 2028



2023

- Water use permit application submitted
- Injection well permit application submitted
- Construction manager at risk (CMAR) selected
- Third party operator selection underway

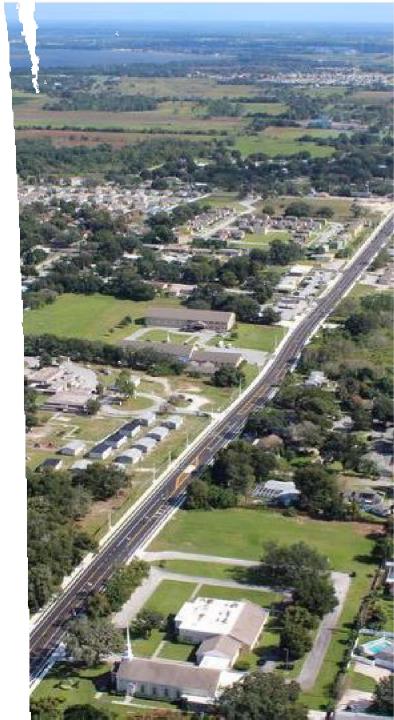


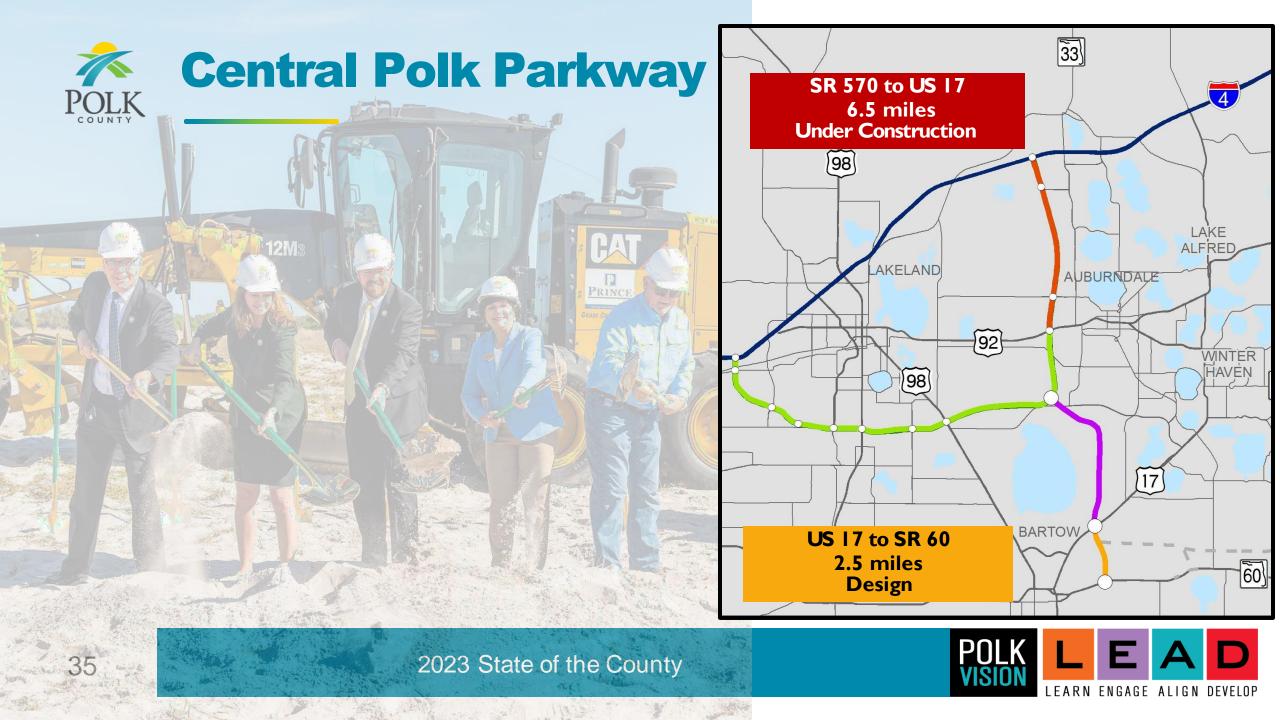






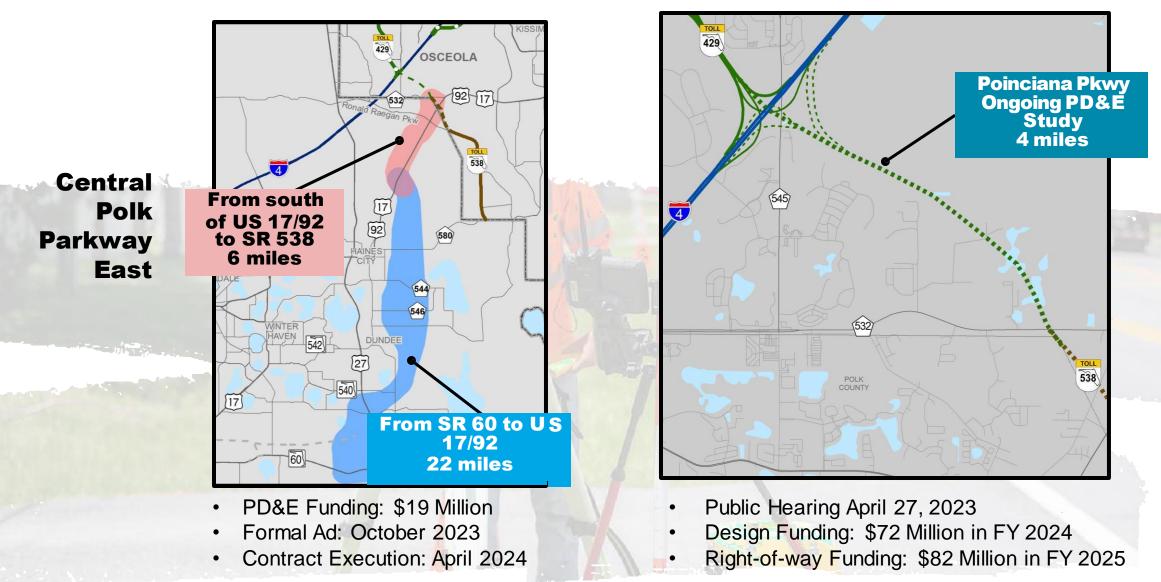
## **Transportation**







\$600 million in Polk in next five years





LEARN ENGAGE ALIGN DEVELOP

2023 State of the County

# Regional Transportation Initiatives Potential SunRail Extension into Polk County





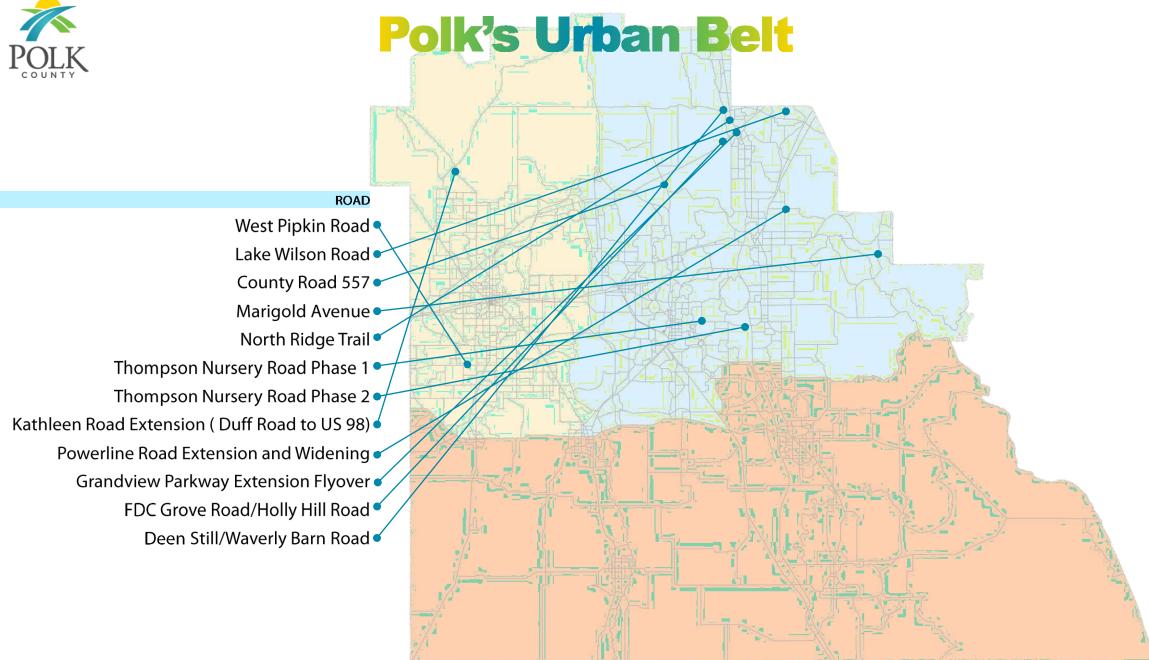
## **Transportation**



#### 2023 State of the County









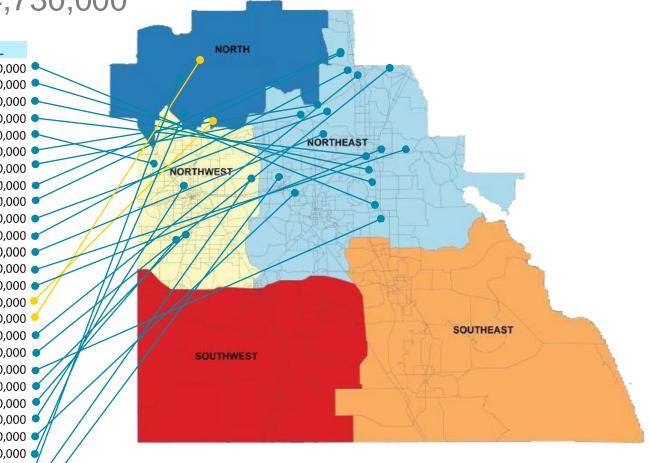




## **Unfunded Capacity Projects**

#### E Funding Needed = \$1,224,730,000

PRIORITY	ROAD	TOTAL
1	Powerline Road Extension (SR17 Scenic HWY to CR542)	56,000,000
2	Powerline Road Extension (CR542 to CR544)	45,000,000
3	Powerline Road Extension (CR544 to CR580)	26,000,000
4	Powerline Road Extension (CR580 to US 17/92)	33,000,000
5	Kathleen Road Extension ( Duff Road to US 98)	100,000,000
6	Grandview Parkway Extension Flyover	91,000,000
7	FDC Grove Road/Northridge Trail Flyover	86,000,000
8	Northridge Trail Phase IV (Waverly Barn to Dean Still Road)	9,800,000
9	Waverly Barn Road (US 27 to 0.5 mile west)	7,360,000
10	FDC Grove Road Ext (Patterson Rd US 27 to Ernie Caldwell Blvd)	75,000,000
11	Dean Still Road (US 27 to 0.5 mile west)	7,410,000
12	Holly Hill Extension (Patterson Rd US 27 to Florida Dvlpt Road)	20,000,000
13	CR 580 from Powerline Rd to W Solivita Blvd	78,500,000
14	CR 547 West (US 27 to US 17/92)	11,000,000
15	Marcum Rd Extension (US 98 to Green Rd)	11,500,000
16	Dean Still Rd Realignment/Ext (US98 to US27)	75,000,000
17	CR 547 (ECB to Ronald Reagan Pkwy (CR 54)	68,000,000
18	CR 547 West (US 27 to US17/92)	56,000,000
19	CR 17A (Chalet Suzanne Rd) (US 27 to SR 17)	40,000,000
20	West Pipken Road 5 Laning (Harden Blvd to SR 37)	6,000,000
21	Ewell Road (Lunn Rd to SR 37)	80,000,000
22	Wabash Avenue (Ariana Street to US 92)	4,160,000
23	Spirit Lake Road (SR 540 to US 17)	74,000,000
24	CR 542A (Galloway Road) From 10th Street W to CR 35A	32,000,000
25	CR 542A (Galloway Road) From US 92 to 10th Street W	34,000,000
26	CR 546 (Old Dixie Hwy to SR 559/Berkley Rd)	20,000,000
27	Spirit Lake Road/42nd/Charlotte Rd (Recker HWY to US 92)	78,000,000















Ribbon Cutting at 9:00 a.m.





# 2023 **State of the County** Polk County Public Schools

Sara Beth Wyatt, District 4, School Board Chair Fred Heid, Superintendent





# **Agenda/Topics**

- School/District Performance Summary
- District Enrollment/Growth and Demographic Information
- School Staffing Allocation Model
- Academy, Magnet, and Workforce Improvements
- Financial Efficiency Audit
- School/Student Safety Initiatives





## Polk County and Florida Enrollment Trends

- PCPS is now the **seventh largest** school district in Florida, and the **24th largest** school district in the US.
- Our enrollment grew over 7,000 students this year alone, and we now support over 117,000 students.
- Polk's enrollment growth comes at a time when nationally, public school enrollment has been declining over consecutive school years.
- Nearly **1.3 million students** have left public schools since the pandemic began, and **most states have seen enrollment declines for two straight years.**



# Demographic Data

Hispanic - 41.1%

Black/African America - 20.3%

White - 34%

Multiracial - 2.7%

Asian - 1.5%

Hawaiian Pacific Islander - 0.2%

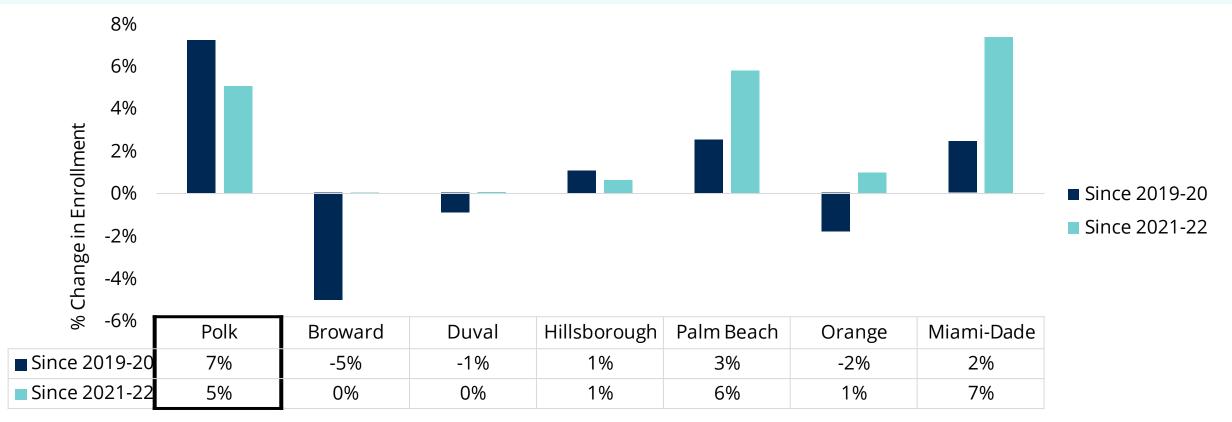
American Indian/Alaskan Native - 0.2%

Economically Disadvantaged - 78.8% Homeless - 2.3% ELL - 9.7% Migrant - 0.6% Students with Disabilities - 14.7%



# Florida Enrollment Trends

**PCPS has seen the highest percentages of enrollment gains since the pandemic** while several districts have still not reached pre-pandemic enrollment numbers.





# UPDATE: School Staffing Allocation Plan



# **Phased In Approach**

#### Year 1-2:

- Address disparities between school levels that presently exist and are not in alignment with the newly proposed allocation model.
- Begin transitioning current staff to new roles/titles.
- Address compression that resulted from state-mandated pay scale increases.

#### Year 3-4:

- Address existing school counselors, social workers, staffing specialists and school psychologists that are not in alignment with the newly proposed allocation model.
- Address existing front office staff/clerical that are not in alignment with the newly proposed allocation model.



# School Performance Summary



## **3<sup>rd</sup> Grade Reading Scores**

PCPS was one of only 11 school districts across the state that saw an improvement in 3rd-grade reading proficiency.

- 6 school districts had no change from a prior year.
- 50 school districts saw a decrease in those at level 3 as compared to the prior year.
- Overall, the state saw a decrease in those at level 3 as compared to the prior year.



## 3<sup>rd</sup> Grade Reading

# Fifty (or 60%) of 84 eligible elementary schools saw a decline in the number of students reading at level 1.

- 12 schools had a double-digit decrease.
- 11 schools saw a 5-9% point decrease.

Forty (or 48%) of 84 eligible elementary schools saw an improvement in the number of students reading at level 3.

- 15 schools had a double-digit increase.
- 13 schools saw a 5-9% point increase.
- 6 schools had no change.



# Two Year School Grades Comparison

	School Grades					
	Α	В	С	D	F	
2020-21	3	7	43	42	8	
2021-22	7	12	63	18	1	
Change	+ 4	+ 5	+ 20	- 24	- 7	



# Academy and Magnet Program Improvements



# **Academy Programs**

- Expanding existing high-interest/high-demand programs (e.g., CFAA)
- Creating new programs with aligned partnerships
  - Air Traffic Control
  - o LPN
  - Medical Assistant
  - Network IT
  - Network Security
  - High School Civics
  - Hospitality
- Creating accountability for academy programs (NEW A.I.P.)





#### Successfully Awarded Magnet Schools Assistance Grant

"The Magnet Schools Assistance program provides grants to eligible local educational agencies to establish and operate magnet schools that are operated under a courtordered or federally approved voluntary desegregation plan. These grants assist in the desegregation of public schools by supporting the elimination, reduction, and prevention of minority group isolation in elementary and secondary schools with substantial numbers of minority group students. In order to meet the statutory purposes of the program, projects also must support the development and implementation of magnet schools that assist in the achievement of systemic reforms and provide all students with the opportunity to meet challenging academic content and student academic achievement standards." (Office of Elementary And Secondary Education, 2022)



## **MSAP Grant Award**

# Approximately \$6.2M was awarded for year one.

## Targets

- Fred G. Garner STEM/Polytech
- James E. Stephens IB
- Rosabelle W. Blake Academy Cambridge
- Bethune Academy Cambridge
- Daniel Jenkins Academy Cambridge



# Workforce Development



# **Workforce Enhancements**

- Paid internships/externships
- More explicit and direct partnerships
- Feeder/pipeline program development
- Aligning capstone projects to partner with core focus areas and needs



# Finance

## PUBLIC SCHOOLS Path Forward - Optimization

The second secon

Without some level of optimization, the district will continue to face funding struggles due to current growth and enrollment patterns. Thus, this path should be initiated first.

For this initiative, PCPS has already begun considering: -

• Strategies to mitigate moving students into schools with worse outcomes to avoid a decline in academic achievement/pushback

 Creating a public relations campaign to build a positive narrative around rezoning to attract community buy-in through conducting surveys and polls with families, staff, and community members.



## New Initiatives to Maximize ROI

- Vehicle lease program
- Building lease to own (cost neutral, no impact on debt service, no impact on bond rating)
- Restructuring bond debt (estimated savings of \$200k per year)
- Contract elimination (\$7M over the 21-23 school years)
- Grant funds received (competitive grants to date ... \$66M)
- Improving the Overall Fund Balance (now at 9-10%)
- PreK Collaborative Partnership (being negotiated)

#### POLK COUNTY PUBLIC SCHOOLS Path Forward - State Funding

State Funding

It is in the best interest of the district to appeal for further funding to address the mismatch that currently exists with other districts. Thus, we recommend appealing for state funding as a secondary measure.

For this initiative, PCPS has already begun considering:

 Pushing for the funds and appropriations that would be achieved by updating the Florida Education
 Finance Program (FEFP) calculation and incorporating
 Senate Proposed Bill 2502

 Methods of advocating for dollars that would better situate the district against others



## Proposed Senate Bill 2502

On March 23, 2023, the Florida State Senate proposed to incorporate SB 2502: Implementing the 2023-2024 General Appropriations Act.

#### If passed, this bill would:

- Incorporate by reference certain calculations of the Florida Education Finance Program
- Revise the limitation on enrollment of full-time equivalent virtual students residing outside of school districts
- Authorize school districts to adopt specified salary incentives and other strategies under certain circumstances

#### If this passes, PCPS would receive \$30-60 million more dollars in funding



# Efficiency Audit





The overall goal of this project was to **review** and improve on the existing efforts of Polk County Public Schools to **prepare students academically**, **support educators and steward public resources**.

To do that, we will conduct a **detailed analysis** and **organizational review** on effectiveness. This review will identify **best practices**, **potential efficiencies** and **high impact strategies**.

Committee consists of one district representative and 35 community-based leaders.



2

Kitamba was brought on to determine how Polk compared to other districts in terms for efficiency and expenditure on learning. Ultimately, their investigation found:

3

Overall, PCPS is efficient in its spending and is actually spending less on classrooms than comparable districts. Thus, there is about a \$30M deficit to make up to increase student outcomes. Where PCPS is inefficiently allocated is in building utilization rate. Moving forward, the district needs to focus on optimizing students in buildings and the related buckets of staffing, facilities, bus routes, etc.

If PCPS optimizes at a sustainable rate, it will **likely recoup \$15-20 M over the next ten years**. This should be the first action taken and monitored to put money back into classrooms. If a rezoning process does not allow PCPS to recoup the funding necessary to close the gap, the district should **ask the state** for additional funding. If that falls through, they should **make an appeal for local funding**.

4





# Renewed Focus for 2023-24 and Beyond



# **Priorities**

- Maintaining Strong Workforce
- Maximizing Operational Efficiencies
- Improving School Staffing
- Undergoing Comprehensive Rezoning for K-12
- Maximizing Community Partnerships
- Expanding Early College Options
- Ensuring Student Safety



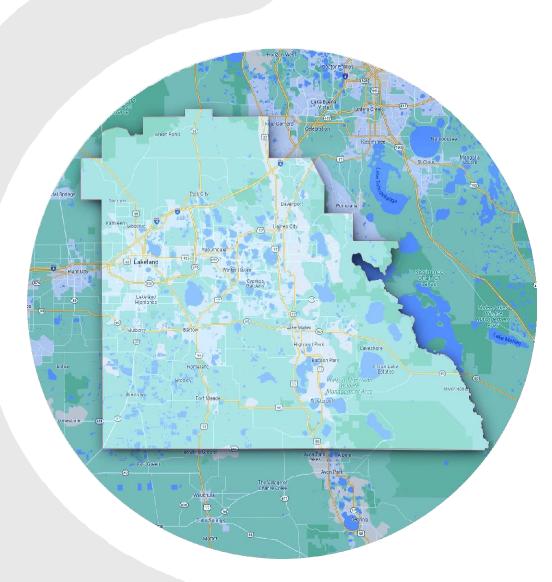
# **Contact Information**

Sara Beth Wyatt, School Board Chair

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Frederick R. Heid, Superintendent

Frederick.Heid@Polk-FL.net





### 2023 STATE OF THE COUNTY: HEALTH STATUS OF POLK

JOY JACKSON, M.D., DIRECTOR FLORIDA DEPARTMENT OF HEALTH IN POLK COUNTY

#### **OVERVIEW**

- What impacts our health?
- Population demographics
- Health across the lifespan
- Health issues in Polk
- Local actions

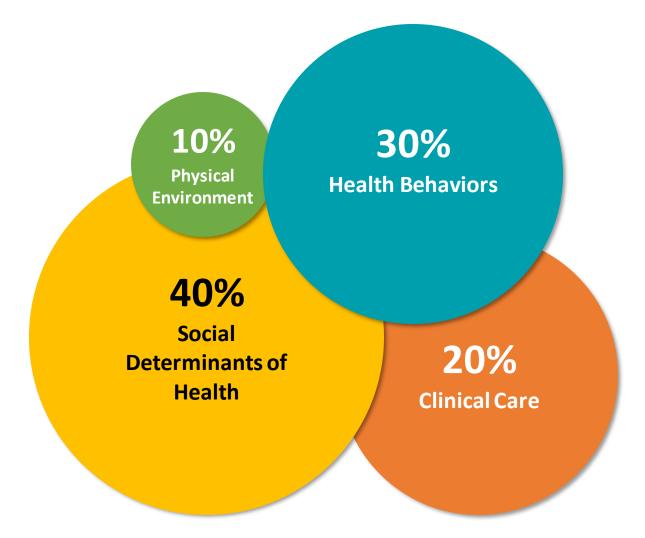


#### **ROBERT WOOD JOHNSON, COUNTY HEALTH RANKINGS AND ROADMAPS - POPULATION HEALTH MODEL**

- Health Outcomes
  - Length of life
  - Quality of life
- Health Factors impact future health
  - Health behaviors
  - Clinical care
  - Social determinants of health where we live, work, play, socialize impacts our health
  - Physical environment



#### **HEALTH FACTORS THAT IMPACT HEALTH OUTCOMES**









20%

Clinical

Care

#### **SOCIAL DETERMINANTS OF HEALTH**

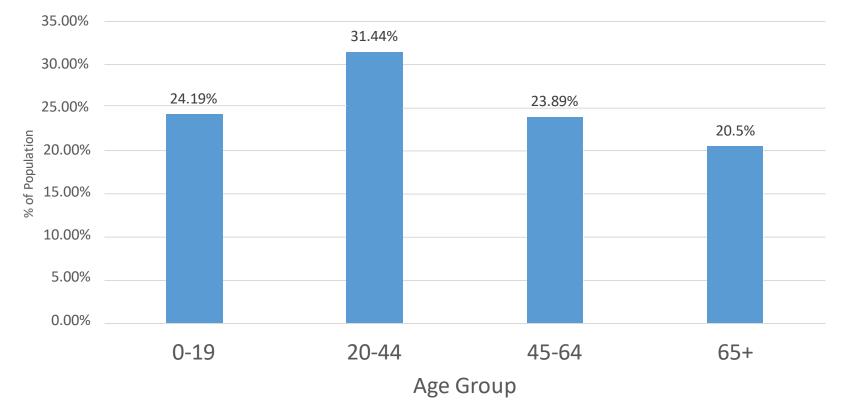
40% Social Determinants of Health





#### **POPULATION DEMOGRAPHICS - AGE**

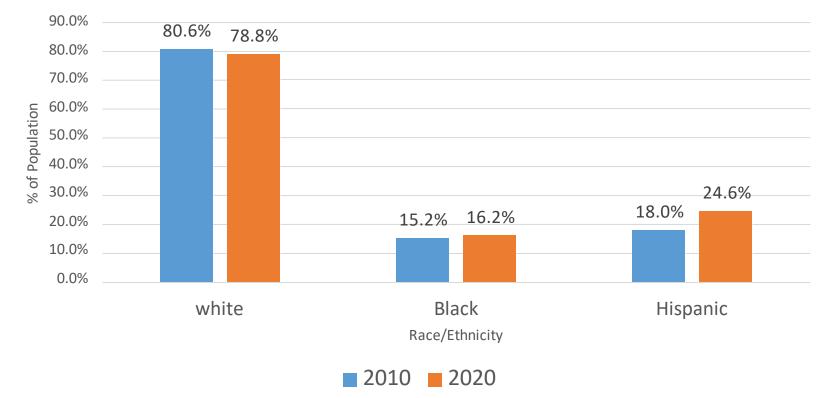
2021 Polk County Population by Age Group





#### **POPULATION DEMOGRAPHICS – RACE & ETHNICITY**

Polk Population by Race/Ethnicity





#### **POPULATION DEMOGRAPHICS**

Education	<ul> <li>78.3% high school graduation rate</li> <li>30% adults 25+ have associate's degree or higher</li> </ul>
Income	<ul> <li>Median household income \$55,099</li> <li>White: \$58,000, Black: \$42,659</li> </ul>
Housing	<ul> <li>30% experience housing cost burden</li> </ul>



#### LIFE EXPECTANCY IN POLK

# Overall average life expectancy is 77.4 years in Polk (FL 79.4)

Life Expectancy by Race/Ethnicity	
White	77.6
Black	75.0
Hispanic	80.0
non-Hispanic	76.8

Sources: UMass Donahue Institute and the Florida Legislature Office of Economic and Demographic Research. (all accessed via FL Health CHARTS)





## Prenatal Care

- 61.6% of infants born to mothers with adequate prenatal care
- Maternal obesity, hypertension, substance use, and other chronic conditions may go undetected and inadequately treated

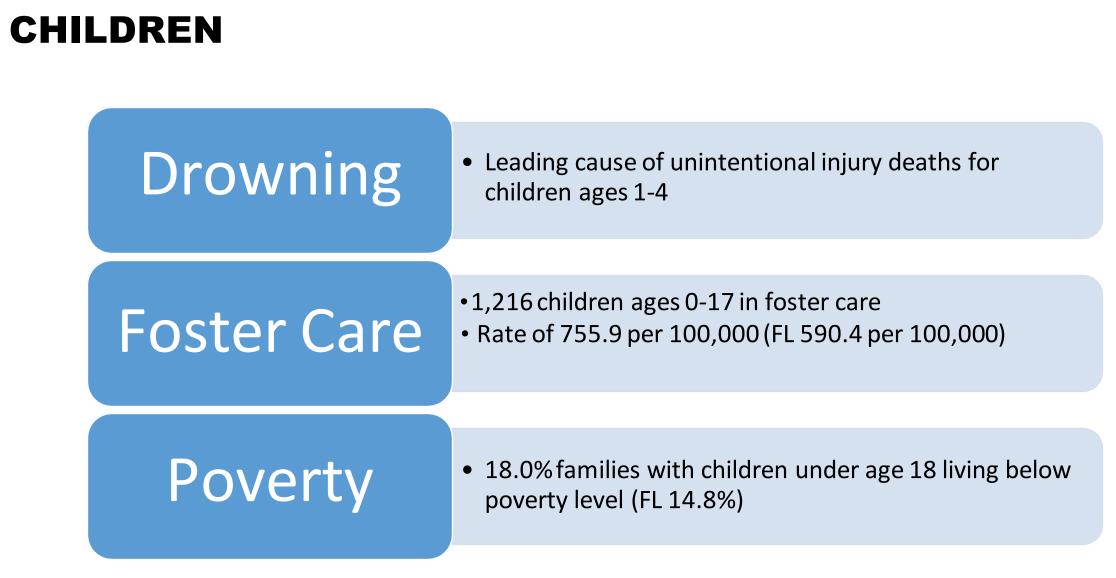
# Infant Mortality

63 infant deaths in 2021 (rate of 7.4 deaths per 1000 live births)
Black infants are more than 3x more likely to die before their first birthday than white infants

# Safe Sleep

• Sleep-related suffocation is the leading cause of preventable infant deaths in Polk County







#### **INFANT & CHILD FATALITIES DUE TO ABUSE/NEGLECT**

#### **Total Polk County Child Fatalities 2022: 35** Called into Florida Abuse Hotline alleged to be result of abuse or neglect Return to Selection Screen Fatalities By Causal Factor View By Age View Trend Children 3 and Under represent 80% of Fatalities Drowning 3 50 Sleep Related Accidental 40 Trauma Inflicted Trauma 14 30 Under Investigation 20 Natural Causes SIDS/SUID 10 Other

0

<1

4-8

9+

1-3

#### DROWNING

#### Drowning Deaths

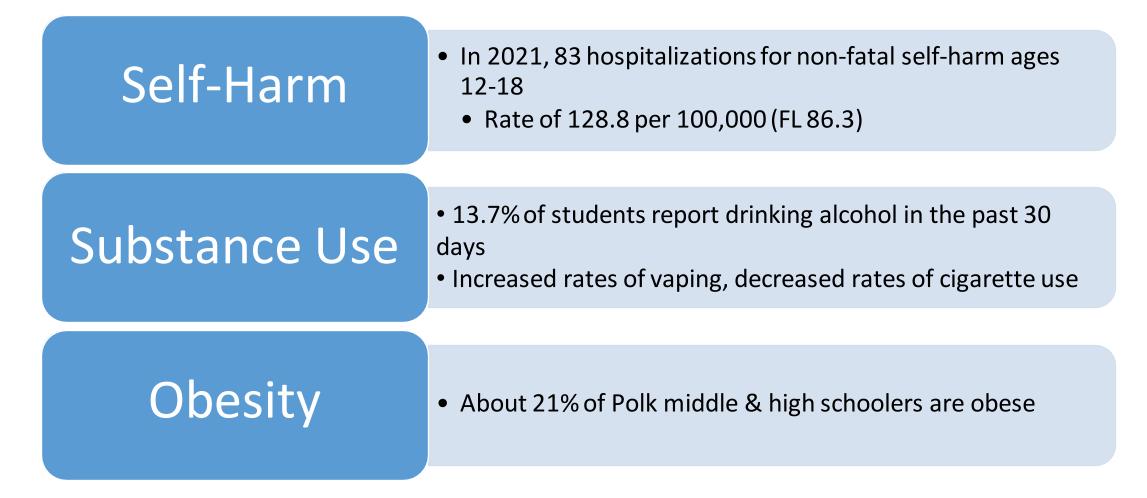
- Florida has the 3<sup>rd</sup> highest rate of drowning deaths in the nation
- Polk County has the 10<sup>th</sup> highest instances of drowning deaths in the State
- In 2021, there were 14 drowning deaths in Polk

#### **Drowning-Related EMS Calls**

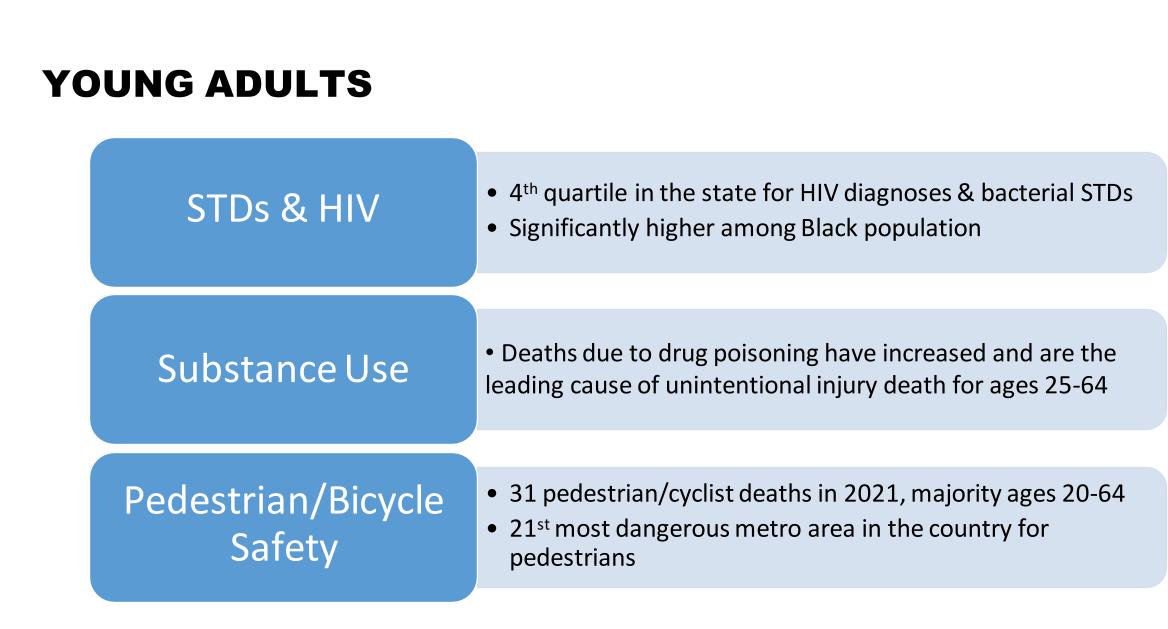
- During 2022, PCFR responded to 25 drowning related calls:
  - Location: 22 in a pool; 3 in a bathtub
  - Age: 22 ages 0-10; 3 ages 54+
- Most calls occur during the month of April
- Davenport had highest number of calls, followed by Lakeland



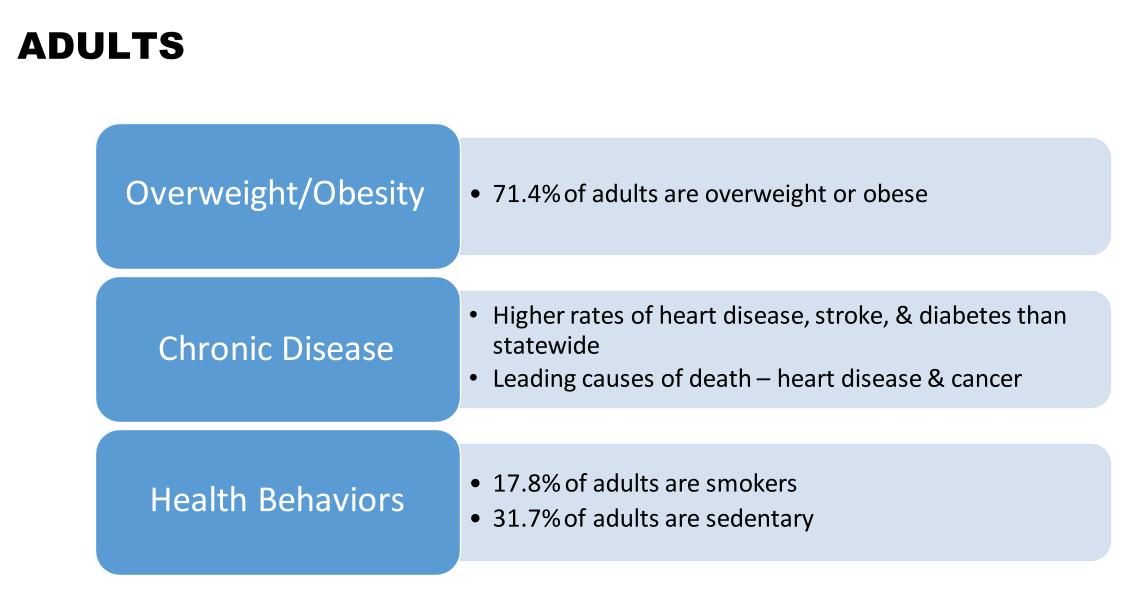
#### **ADOLESCENTS**





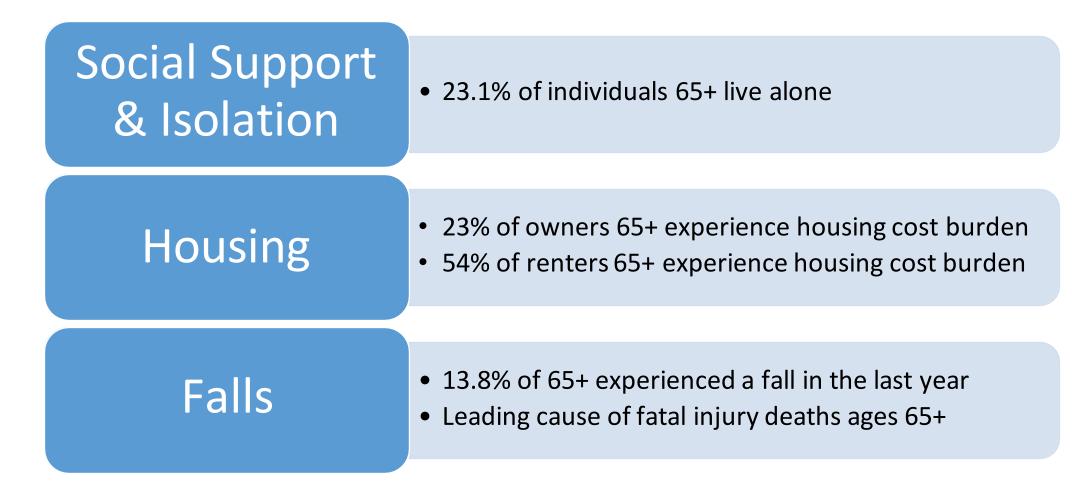








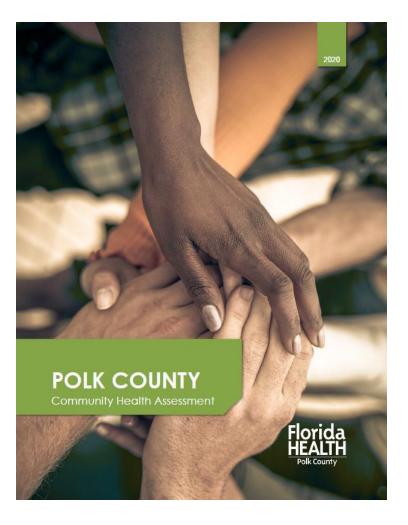
#### **OLDER ADULTS**





#### **2020 TOP HEALTH PRIORITIES FOR POLK COUNTY**

- 1. Behavioral Health: Mental Health & Substance Use
- **2. Access to Health Services**
- 3. Exercise, Nutrition, & Weight





### **BEHAVIORAL HEALTH PRIORITY**

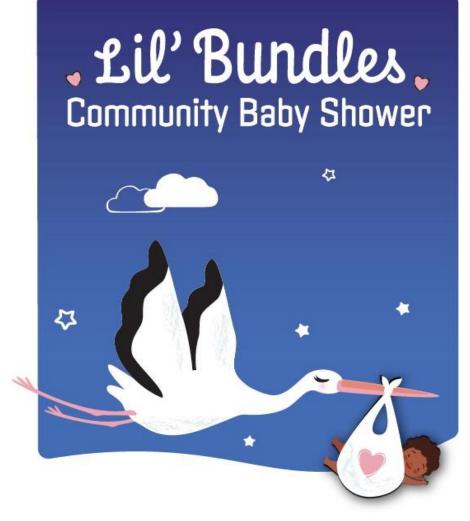
- Polk Vision Behavioral Health Team formed to address this issue
- Countywide assessment and gaps analysis conducted
- Countywide strategic plan developed
- Currently forming subcommittees to develop action plans on:
  - Youth
  - Engaging High-Risk Groups with Behavioral Health Providers
  - Breaking Down Silos among Behavioral Health Stakeholders



### **ACCESS TO HEALTH SERVICES PRIORITY**

#### • Polk is a healthcare provider shortage area

- Primary Care 2,190:1 (FL 1,380:1)
- Dentists 2,760:1 (FL 1,580:1)
- Mental Health 880:1 (FL 510:1)
- Healthcare safety net in Polk
  - Polk Healthcare Plan
  - Indigent Health Plan
  - Helps fund healthcare service providers such as free clinics, LRH, FQHC, CHD, mental health providers
- Community partner collaborations
  - Community Baby Shower
  - Mobile Health Bus
  - Health Navigators United Way, Peace River Center, etc.





#### **EXERCISE, NUTRITION, & WEIGHT PRIORITY**



#### You are cordially invited to attend **THE GROVE** ommunity Garden Groundbreaking Ceremony



- Annual Hunger Action Summits
- Lake Wales Environmental Health Project addressing Food Insecurity
  - Partnership with kidsPACK to provide information on community resources to food-insecure families
  - "The Grove" Community Garden
- Partnering with pediatric offices to educate on physical activity and nutrition
- Water safety & pedestrian/bicycle safety initiatives



# Conclusion





**Advent Health** 

### **Thank You to Our Sponsors**





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